Financial Report
with Supplemental Information
June 30, 2008

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Independent Auditor's Report

To the Board
Owosso Downtown
Development Authority

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Owosso, Michigan (the "City") as of and for the year ended June 30, 2008, which collectively comprise the City's basic financial statements, and have issued our report thereon dated December 8, 2008, which expressed unqualified opinions on the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information. Those basic financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Owosso's basic financial statements. The accompanying financial statements of the Owosso Downtown Development Authority are presented for the purpose of additional analysis and are not a required part of the basic financial statements. The information presented has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.



To the Board Owosso Downtown Development Authority

The management's discussion and analysis and budgetary comparison schedule, as identified in the table of contents, are not required parts of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures to the budgetary comparison schedule, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

Plante & Moran, PLLC

December 8, 2008

Management's Discussion and Analysis

Our discussion and analysis of Owosso Downtown Development Authority's (the "Authority") financial performance provides an overview of the financial activities for the fiscal year ended June 30, 2008. Please read it in conjunction with the Authority's financial statements.

Financial Highlights

As discussed in further detail in this analysis, the following represents the most significant financial highlights for the year ended June 30, 2008:

- Captured property tax revenue, the Authority's largest revenue source, was \$427,542 before returning \$105,432 school millage capture in excess of debt service and \$65,907 repayment to McLaren Medical for settlement of a tax appeal.
- A promissory note approved by the DDA in September 2006 covering the local share of hotel demolition costs was exercised coincident with the City assuming liability to build a new parking lot at the site. Both parties' liabilities were necessitated when a private sale did not materialize by the grant deadline. See Note 7 on pages 10 and 11 of the financial statements for further detail.

Using this Annual Report

This Authority has a single operating fund, which is presented in this financial report from two different perspectives - the modified accrual basis and the full accrual basis. The full accrual basis (referred to as the statement of net assets and the statement of activities) presents a longer-term view of the Authority's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year and whether the taxpayers have funded the full cost of providing government services. The modified accrual column presents a short-term view; it tells us how the taxpayers' resources were spent during the year, as well as how much is available for future spending.

Management's Discussion and Analysis (Continued)

Analysis of Financial Activities

Following is a three-year trend of activities and resulting net assets:

| | | 2006 | | 2007 | | 2008 |
|--|-----------|---------|-----------|---------|-----------|----------|
| Revenue: | | | | | | |
| Property taxes | \$ | 450,904 | \$ | 471,068 | \$ | 280,910 |
| Other | | 511 | | 193 | _ | 6,094 |
| Total revenue | | 451,415 | | 471,261 | | 287,004 |
| Expenditures: | | | | | | |
| Current services | | 54,263 | | 72,073 | | 138,402 |
| Capital outlay | | 144,237 | | 101,472 | | 46,974 |
| Brownfield Redevelopment Authority debt contribution | | - | | - | | 63,246 |
| Debt service contribution | | 259,856 | | 242,893 | | 138,254 |
| Total expenditures | | 458,356 | _ | 416,438 | | 386,876 |
| Change in net assets | <u>\$</u> | (6,941) | <u>\$</u> | 54,823 | <u>\$</u> | (99,872) |
| | | 2006 | | 2007 | | 2008 |
| Assets: | | | | | | |
| Cash and cash equivalents | \$ | 5,364 | \$ | 13,887 | \$ | 16,683 |
| Due from other governmental units | · | 103,490 | · | 286,928 | | 110,000 |
| Total assets | | 108,854 | | 300,815 | | 126,683 |
| Liabilities: | | | | | | |
| Current liabilities | | 99,506 | | 236,644 | | 99,138 |
| Noncurrent liabilities: | | , | | , | | , |
| Due within one year | | - | | _ | | 11,220 |
| Due in more than one year | | | | _ | | 52,026 |
| Total liabilities | | 99,506 | | 236,644 | | 162,384 |
| Net assets - Unrestricted | \$ | 9,348 | <u>\$</u> | 64,171 | <u>\$</u> | (35,701) |

Management's Discussion and Analysis (Continued)

The decrease in net assets in 2008 is the result of recording a liability for a promissory note of \$63,246 held in abeyance since 2006 for the local share of hotel demolition costs. Another significant liability of \$49,188 relates to a contested assessment for removal and clean-up of an underground storage tank on Ball Street as part of a streetscape project the Authority undertook.

Individual Fund/Budgetary Perspective

The adjustment from modified accrual to full accrual relates to recording the promissory note described above as debt on the full accrual basis. During the current year, the budget was amended to reflect the loss of tax capture revenue related to the settlement of the McLaren Medical tax appeal.

Contacting the Authority's Management

This financial report is intended to provide our citizens, taxpayers, customers, and investors with a general overview of the Authority's finances and to show the Authority's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the clerk's office.

Balance Sheet/Statement of Net Assets June 30, 2008

| | Balance Sheet - Modified | | | | | Statement of Net Assets - | | |
|------------------------------------|-----------------------------|---------|-------------|-----------------|-----------|------------------------------|--|--|
| | | Accrual | Adjustments | | Fu | ll Accrual | | |
| Assets | | | | | | | | |
| Cash and cash equivalents (Note 4) | \$ | 16,683 | \$ | - | \$ | 16,683 | | |
| Due from other governmental units | | 110,000 | | | | 110,000 | | |
| Total assets | \$ | 126,683 | | - | | 126,683 | | |
| Liabilities | | | | | | | | |
| Accounts payable | \$ | 32,088 | | - | | 32,088 | | |
| Due to other governmental units | | 67,050 | | - | | 67,050 | | |
| Noncurrent liabilities (Note 7): | | | | | | | | |
| Due within one year | | - | | 11,220 | | 11,220 | | |
| Due in more than one year | | | | 52,026 | | 52,026 | | |
| Total liabilities | | 99,138 | | 63,246 | | 162,384 | | |
| Fund Balance - Unreserved | | 27,545 | | (63,246) | | | | |
| Total liabilities and fund | | | | | | | | |
| balance | \$ | 126,683 | | | | | | |
| Net Assets - Unrestricted | | | \$ (| <u>63,246</u>) | <u>\$</u> | (35,701) | | |

Statement of Revenue, Expenditures, and Changes in Fund Balance/ Statement of Activities Year Ended June 30, 2008

| | Rev | enues and | | | | | | |
|---|-----|-------------|----|--------------|--------------|----------|--|--|
| | Exp | enditures - | | Statement of | | | | |
| | 1 | Modified | | | Activities - | | | |
| | | Accrual | Ad | justments | | Accrual | | |
| | | | | <u>,</u> | | | | |
| Revenue | | | | | | | | |
| Property taxes: | _ | | _ | | _ | | | |
| Ad valorem tax levy | \$ | 24,707 | \$ | - | \$ | 24,707 | | |
| Tax increment capture | | 256,203 | | - | | 256,203 | | |
| Interest | | 51 | | - | | 51 | | |
| Other | | 6,043 | | <u>-</u> | | 6,043 | | |
| Total revenue | | 287,004 | | - | | 287,004 | | |
| Expenditures | | | | | | | | |
| Professional services | | 81,529 | | - | | 81,529 | | |
| Operating supplies and other | | 25,678 | | - | | 25,678 | | |
| Contractual services | | 29,359 | | - | | 29,359 | | |
| Advertising | | 1,836 | | - | | 1,836 | | |
| Capital outlay | | 46,974 | | - | | 46,974 | | |
| Contribution - Brownfield Redevelopment | | | | | | | | |
| Authority debt obligation | | - | | 63,246 | | 63,246 | | |
| Contribution - City of Owosso's | | | | | | | | |
| Debt Service Fund (Note 5) | | 138,254 | | | | 138,254 | | |
| Total expenditures | | 323,630 | | 63,246 | | 386,876 | | |
| Change in Fund Balance/Net Assets | | (36,626) | | (63,246) | | (99,872) | | |
| Fund Balance/Net Assets | | | | | | | | |
| Beginning of year | | 64,171 | | | | 64,171 | | |
| End of year | \$ | 27,545 | \$ | (63,246) | \$ | (35,701) | | |

Notes to Financial Statements June 30, 2008

Note I - Organization

Owosso Downtown Development Authority (the "Authority") was created, effective July 19, 1977, by Ordinance No. 331 of the City of Owosso, Michigan pursuant to Act. No. 197 of the Public Acts of 1975 of the State of Michigan. The Authority may levy an ad valorem tax, not exceeding two mills, on all taxable property in the downtown district. The tax is used for operations of the Authority and planning of improvements in the downtown district. In addition, the Authority may capture the tax levy resulting from any increase in assessed values within the downtown district to be used to finance the development of the downtown area. The Authority's governing body, which consists of nine individuals, is selected by the City Council.

Note 2 - Summary of Significant Accounting Policies

The accounting policies of the Authority conform to accounting principles generally accepted in the United States of America as applicable to local governmental units. The following is a summary of the more significant policies:

Reporting Entity

Owosso Downtown Development Authority is a component unit of the City of Owosso, Michigan. Its basic financial statements are included in the City's basic financial statements because the majority of the governing body is appointed by the City.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Basis of accounting refers to when revenue and expenditures are recognized in the account and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The Authority uses the modified accrual basis of accounting. Its revenues are recognized when they become measurable and available as net current assets.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred.

In addition to presenting information on the modified accrual basis, the financial statements present information for the Authority using the economic resources measurement focus and the accrual basis of accounting. This information is intended to demonstrate the degree to which taxpayers have funded the full cost of services received. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Notes to Financial Statements June 30, 2008

Note 2 - Summary of Significant Accounting Policies (Continued)

Property Taxes - Ad valorem property taxes are levied and collected by the City of Owosso, Michigan as a part of, but in addition to, the regular city tax levy. The ad valorem tax in the special district is not to exceed two mills and can only be used for the operations of the Authority. In addition, the Authority has created a Tax Increment Financing District whereby the Authority captures all taxes collected in the district which result from the increase in the district's assessed value from its initial assessed value of 1984. The captured tax increment can only be used for the development of the downtown area.

The 2007 taxable valuation of the Authority totaled \$25.6 million (a portion of which is not captured from all jurisdictions), on which taxes levied consisted of 1.9556 mills for operating purposes. This resulted in \$256,203 for operating purposes. These amounts are recognized as property tax revenue.

Note 3 - Budget Information

The annual budget is prepared by the City's management and adopted by the City Council; subsequent amendments are approved by the City Council. Unexpended appropriations lapse at year end; encumbrances are not included as expenditures. The amount of encumbrances outstanding at June 30, 2008 has not been calculated. During the current year, the budget was amended in a legally permissible manner.

The budget has been prepared in accordance with accounting principles generally accepted in the United States of America.

The budget statement is presented on an activity basis. A comparison of actual results of operations to the budget included in the basic financial statements shows line item activity, which is in greater detail than the actual budget as adopted by the City Council.

Note 4 - Cash and Cash Equivalents

Custodial Credit Risk of Bank Deposits

Custodial credit risk is the risk that in the event of a bank failure, the Authority's deposits may not be returned to it. The Authority does not have a deposit policy for custodial credit risk. At year end, the Authority had deposits with a bank balance of \$16,683, all of which was covered by federal depository insurance.

Notes to Financial Statements June 30, 2008

Note 5 - Related Party Transactions

The contributions to the City of Owosso's Debt Service Fund of \$138,254 represent taxes captured from the Tax Increment Financing District and transferred to the City for the retirement of debt issued to finance the construction of parking lots.

Note 6 - Commitments

Under its pledge to the City, the Authority transfers amounts annually to pay the principal and interest on the City of Owosso's general obligation bonds. The annual requirements to service these bonds as of June 30, 2008, including both principal and interest, are shown below:

| | | Governmental Activities | | | | | | | | |
|-------|----------|-------------------------|----|--------|----|---------|--|--|--|--|
| | <u>F</u> | Principal | | Total | | | | | | |
| 2009 | \$ | 115,000 | \$ | 12,933 | \$ | 127,933 | | | | |
| 2010 | | 115,000 | | 7,930 | | 122,930 | | | | |
| 2011 | | 120,000 | | 2,700 | | 122,700 | | | | |
| Total | \$ | 350,000 | \$ | 23,563 | \$ | 373,563 | | | | |

Note 7 - Long-term Debt

The Authority signed a promissory note agreeing to be the obligor for repayment of funds loaned by the City to the Brownfield Redevelopment Authority for the purpose of demolishing a downtown building. The note requires 6 percent interest per annum for a term of five years. The principal balance of the note was \$63,246 as of June 30, 2008.

Long-term obligation activity can be summarized as follows:

| | Begi | inning | | | Ending | Du | e Within |
|--------------------------------|-------------|--------|-----------|----------------------|-----------|----------|----------|
| | Balance Add | | Additions | Additions Reductions | | One Year | |
| Governmental Activities - Note | \$ | | \$ 63,246 | \$ - | \$ 63,246 | \$ | 11,220 |

Notes to Financial Statements June 30, 2008

Note 7 - Long-term Debt (Continued)

Annual debt service requirements to maturity for the above note obligation are as follows:

| | Governmental Activities | | | | | | | | |
|-------|-------------------------|----------|----|---------|----|--------|--|--|--|
| | P | rincipal | Ir | nterest | | Total | | | |
| 2009 | \$ | 11,220 | \$ | 3,794 | \$ | 15,014 | | | |
| 2010 | | 11,893 | | 3,121 | | 15,014 | | | |
| 2011 | | 12,606 | | 2,408 | | 15,014 | | | |
| 2012 | | 13,363 | | 1,651 | | 15,014 | | | |
| 2013 | | 14,164 | | 850 | | 15,014 | | | |
| Total | <u>\$</u> | 63,246 | \$ | 11,824 | \$ | 75,070 | | | |

Required Supplemental Information

Required Supplemental Information Budgetary Comparison Schedule Year Ended June 30, 2008

| | Current Year - Modified Accrual | | | | | | | | |
|---------------------------------------|---------------------------------|---------|--------|----------|--------|----------|----|---------|--|
| | | | _ | | | | | | |
| | Adopted Amended | | | | | | | | |
| | | Budget | Budget | | Actual | | | ariance | |
| Revenue | | | | | | | | | |
| Property taxes: | | | | | | | | | |
| Ad valorem tax levy | \$ | 33,000 | \$ | 24,500 | \$ | 24,707 | \$ | 207 | |
| Tax increment capture | | 330,600 | | 256,200 | | 256,203 | | 3 | |
| Interest | | _ | | _ | | 51 | | 51 | |
| Other financing sources | | _ | | 9,325 | | _ | | (9,325) | |
| Other | | | | | | 6,043 | | 6,043 | |
| Total revenue | | 363,600 | | 290,025 | | 287,004 | | (3,021) | |
| Expenditures | | | | | | | | | |
| Professional services | | 7,500 | | 84,700 | | 81,529 | | 3,171 | |
| Operating supplies and other | | 14,800 | | 28,700 | | 25,678 | | 3,022 | |
| Contractual services | | 37,825 | | 32,000 | | 29,359 | | 2,641 | |
| Advertising | | 1,925 | | 1,400 | | 1,836 | | (436) | |
| Capital outlay | | 48,000 | | 57,700 | | 46,974 | | 10,726 | |
| Contributions to the City of Owosso's | | | | | | | | | |
| Debt Service Fund | | 142,550 | | 138,300 | | 138,254 | | 46 | |
| Total expenditures | | 252,600 | | 342,800 | | 323,630 | | 19,170 | |
| Excess of Revenue Over (Under) | | | | | | | | | |
| Expenditures | | 111,000 | | (52,775) | | (36,626) | | 16,149 | |
| Fund Balance - Beginning of year | | 64,171 | | 64,171 | | 64,171 | | | |
| Fund Balance - End of year | \$ | 175,171 | \$ | 11,396 | \$ | 27,545 | \$ | 16,149 | |